



## **CR-05 - Goals and Outcomes**

### **Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

In this fifth year of our Five Year Consolidated Plan, the city has made substantial progress toward meeting the goals of the Five Year Consolidated Plan's six identified CDBG priorities as well as addressing the obstacles to meeting the needs of the underserved. It is anticipated, based on the fifth year's progress, that each of the goals will be met or exceeded. See CDBG Accomplishment Data Table 1 for a summary of the city's annual progress.

The City of Escondido has made considerable progress in addressing the Youth and Families priority during this One-Year Action plan period. The city's strategy continued to include youth recreation and enrichment programs, safety/crime prevention programs, and nutrition programs; with a continued focus of the resources on the Mission Park neighborhood.

The City remains committed to increasing economic opportunities as well as raising the median income for our residents. Our primary focus on the economic development strategy continued to combine various programs designed to increase employment opportunities, including job training, such as our Bilingual Classes and job search and resume writing assistance with our Workforce Assistance Program.

The City's strategy to develop a coordinated system to support the Senior Transportation priority included the continuation of a comprehensive transportation program for seniors linked to nutrition, social and independent living purposes. The City made significant progress during the FY 2013-2014 Action Plan period, and expects to continue to meet our target of assisting over 1,000 people per year.

The City continued to focus on neighborhood revitalization through the implementation of comprehensive neighborhood street improvements in targeted low-income areas, specifically those residing in Escondido's 17 organized neighborhood groups.

In addition, the City continued to provide comprehensive, coordinated activities such as street improvements, Project NEAT, smaller neighborhood beautification projects and community engagement efforts (clean ups and block parties) in areas targeted for revitalization; all focusing on high level of resident involvement.

As with previous years, The City of Escondido remained dedicated to the development and support of a continuum of care that addresses and assists in preventing homelessness. This year and in the upcoming plan years, the city anticipates providing emergency shelter and case management services; providing 40 beds to approximately 78 homeless individuals per year.

Over the remainder of the five-year plan period the city will continue to use general funds to make improvements to public facilities as they are prioritized in the City's ADA Transition Plan. In addition the city has and will include ADA improvements in the design and construction of all capital improvement projects.

The City also has made great progress toward meeting the goals of the Five Year Consolidated Plan's five HOME priorities, as seen in the Table below, and anticipates meeting or exceeding them by the end of the Consolidated Plan period. Loss of anticipated funding has slowed progress on some of the goals in 12-13, but it is hoped that additional funding sources will be found to continue meeting the goals.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
ADA Improvements	Non-Homeless Special Needs									

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assist low-income renters with subsidies	Affordable Housing	CDBG: \$0 / HOME: \$0	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	295	110	37.29%	110	101	91.82%
Assist with rehabilitation of existing units	Affordable Housing	CDBG: \$0 / HOME: \$0	Homeowner Housing Rehabilitated	Household Housing Unit	110	37	33.64%	22	0	0.00%
Capital Improvements	Non-Housing Community Development	CDBG: \$497,070								
Increase number of homeowners	Affordable Housing	HOME: \$400,000	Homeowner Housing Added	Household Housing Unit	10	5	50.00%	2	1	50.00%
Increase number of homeowners	Affordable Housing	HOME: \$400,000	Direct Financial Assistance to Homebuyers	Households Assisted	90	125	138.89%	18	4	22.22%
Neighborhood Revitalization	Non-Housing Community Development	CDBG: \$580,000								
Provide additional affordable rental units	Affordable Housing	HOME: \$182,8007	Rental units constructed	Household Housing Unit	115	152	132.17%	23	0	0.00%
Support adult education and job training	Economic Development/Homeless Prevention	CDBG: \$21,000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	300	0	0.00%	300	0	0.00%

Support education and recreation opportunities	Youth	CDBG: \$45000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	300	0	0.00%	300	0	0.00%
Support Homeless Services	Homeless	CDBG: \$31000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted		0		40	0	0.00%
Support Homeless Services	Homeless	CDBG: \$31000	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	40	0	0.00%		0	
support programs providing services to youth	Youth	CDBG: \$10000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	50	0	0.00%	50	0	0.00%
Support senior services	Homeless Non-Homeless Special Needs Seniors	CDBG: \$86000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1300	0	0.00%	1300	0	0.00%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

**Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

**Activities to Support Priority #1: Youth and Families**

**Learn to Swim Program**

In FY 2013-2014, the Learn to Swim program continued to provide swimming and water safety classes to youth with a focus in the Mission Park neighborhood. The program was developed based on a USA Swimming report highlighting the need for swim lessons in ethnically diverse communities. The study found that 56% of Hispanic children are unable to swim causing the drowning rate to be 2-3 times higher among youth in this community. Additionally, the study revealed an economic barrier in that children on a free or reduced lunch program are twice as likely to be non-swimmers.

**Exceptional Promise Scholarship Program**

The Exceptional Promise Program focused on empowering promising, young people with the ability to pursue more advanced goals by providing scholarships enabling low-and moderate-income youth the opportunity to participate in recreation activities for which costs would normally be economically unfeasible. Specifically, the success of the previously mentioned Learn to Swim Program, which has lead to an increased number of low-income young people interested in advancing their aquatics skills. Through this scholarship program, those young athletes continued to have opportunities to pursue advanced athletic goals.

**Food-4-kids**

In FY 2013-2014, the Food-4-Kids Backpack program, administered by the San Diego Food Bank, provided discrete backpacks full of healthy foods, nutrition information and resource referral information to very low-income students each Friday before they left school. The program has shown to improve school attendance and student performance for children who might not otherwise have had enough to eat over the weekend.

The City of Escondido has made considerable progress in addressing the Youth and Families priority during this One-Year Action Plan period. The City's strategy included the provision of youth recreation and enrichment programs, safety/crime prevention programs and nutrition programs to complement the public and private resources already focused on improving the lives of youth and families, and directing a comprehensive

focus of the resources to the Mission Park neighborhood. During this One-Year Action Plan period, the City invested over \$48,000 in this priority and served over 1300 individuals.

**Activities to Support Community Development Priority #2 Provide economic development opportunities for Mission Park area residents**

**Workforce Assistance Computer Lab at the Library**

The Development priority was addressed in FY 2013-2014 with a program offered at the Escondido Public Library which provided computer access for individuals seeking job information, writing resumes, applying online for unemployment benefits, locating housing and other workforce-related community resources. 110 individuals accessed this program in FY 2013-2014, receiving guidance on resume writing, computer training and referrals to other resources. All 110 participants have their resumes listed on Cal-Jobs. Although the Career Center encourages participants to report job placement, they have not received much feedback in this regard.

## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME	HOPWA
White	0	0	0
Black or African American	0	0	0
Asian	0	0	0
American Indian or American Native	0	0	0
Native Hawaiian or Other Pacific Islander	0	0	0
Hispanic	0	0	0
Not Hispanic	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

Table 2 – Table of assistance to racial and ethnic populations by source of funds

### Narrative

While use of 13-14 HOME funds did not result in any assisted recipients in FY 13-14, funding from the previous year (12-13 funds spent in 13-14) did result in 106 HOME families assisted. They consisted of 91 White, 2 Black, 6 Asian, 1 Native American, and 6 Other. Of these, 21 are Hispanic, 85 are Non-Hispanic. The City supports the County of San Diego (Housing Authority) as the administrator for Section 8 Housing Choice Vouchers for Escondido residents. There are currently 1,128 residents of Escondido receiving rental assistance through this program. Of these 316 are hispanic, 609 are non-hispanic white, 135 are black, 7 are native american, and 61 are asian and pacific islander.

**CR-15 - Resources and Investments 91.520(a)**

**Identify the resources made available**

Source of Funds	Source	Expected Amount Available	Actual Amount Expended Program Year X
CDBG		1,408,824	290,734
HOME			

Table 3 - Resources Made Available

**Narrative**

In FY 2013-2014 the City of Escondido received a HOME allocation of \$439,350. As program income is required to be expended first, \$0 of this allocation was expended in 13-14. All HOME funding spent by the Housing Division for affordable housing projects/programs in 13-14 was from 12-13 Program Income. These funds were expended solely for projects and programs that addressed the Five-Year Consolidated Plan's housing priorities.

In FY 2013-2014 the City of Escondido was allocated \$1,408,824 in CDBG funds. The City expended \$290,734 in FY 2013-2014. The City's CDBG funds were expended solely for projects that addressed the Five-Year consolidated Plan's community development priorities and objectives.

**Identify the geographic distribution and location of investments**

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
MISSION PARK NEIGHBORHOOD			
Neighborhood Groups			
WESTSIDE NEIGHBORHOOD			

Table 4 – Identify the geographic distribution and location of investments

**Narrative**

No target areas have been identified for use of HOME funds. The City focuses the use of HOME funds throughout the City in CDBG-eligible census tracts for programs and projects that address the 5-year Consolidated Plan housing priorities. The Priorities are Increasing homeownership; Conserving the supply of existing ownership housing; Expanding the supply of affordable, well-designed rental housing; Promoting neighborhood stability by increasing the length of stay of renter households; and Expanding the supply of three- and four-bedroom rental units.

Housing staff uses the RFP process to select developers to provide affordable housing using a combination of HOME and other leveraged funds.



During FY 2013-2014, the City of Escondido actively engaged local and regional resources to support activities which addressed the community development priorities specified in the Five-Year Consolidated Plan:

Priority #1: Increase the quality-of-life opportunities for Mission Park area youth and families by improving their social and physical environment

Priority #2: Provide economic development opportunity for Mission Park area residents

Priority #3: Explore and develop coordinated, low-cost, flexible transportation alternatives for seniors

Priority #4: Identify and improve low-income neighborhood areas appropriate for revitalization through direct citizen involvement

Priority #5: Support comprehensive integrated service systems to transition local homeless families and individuals, as well as persons with AIDS, to permanent or residential housing and self sufficiency

Priority #6: Continue to utilize CDBG and general fund resources, as they become available, to address the public facility needs identified in the City's ADA Transition Plan

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

It is the City of Escondido's practice to leverage federal housing funds with local, public and private funding sources when approving allocations to affordable housing projects. An evaluation of overall project development costs is conducted prior to seeking funding approval to determine that investment of funds into the project is no more than necessary to complete the affordable housing project. A combination of funding from various sources provides an opportunity to implement programs and projects targeted at low- and moderate-income households. The City has successfully assisted many developers over the past several years apply for and receive Low-Income Housing Tax Credits. Although a large funding source for affordable housing was lost when the State of California eliminated Redevelopment Agencies and the associated 20% tax increment set-aside funds, the City's Successor Housing Agency (SHA) has been able to use funding and "housing assets," based on rules for taking over housing functions from former Redevelopment Agencies (SB 341). Although this funding is limited and much less than what was available previously to the City for affordable housing, the continued funding source has allowed the City to continue to leverage funding and provide affordable housing. In addition, the City continues to seek additional funding sources for future affordable housing opportunities. The City recently applied for, and hopes to receive, funding from the State of California Department of Housing and Community Development (HCD) to re-establish a residential rehabilitation program.

The City of Escondido did not use any publicly owned land to address affordable housing needs in FY 13-14. The City of Escondido continues to be oversubscribed in HOME Match liability as seen in the following table.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	2,772,040
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	2,772,040
4. Match liability for current Federal fiscal year	40,022
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	2,732,018

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year									
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match	

Table 6 – Match Contribution for the Federal Fiscal Year

**HOME MBE/WBE report**

Program Income – Enter the program amounts for the reporting period			
Balance on hand at beginning of reporting period	Amount received during reporting period	Total amount expended during reporting period	Amount expended for TBRA
\$ 0	\$ 348,111	\$ 0	\$ 0
			Balance on hand at end of reporting period \$ 348,111

Table 7 – Program Income

<b>Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period</b>						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
<b>Contracts</b>						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
<b>Sub-Contracts</b>						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
<b>Contracts</b>						
Dollar Amount	0	0	0			
Number	0	0	0			
<b>Sub-Contracts</b>						
Number	0	0	0			
Dollar Amount	0	0	0			

**Table 8 – Minority Business and Women Business Enterprises**

<b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b>						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number						
Dollar Amount						

**Table 9 – Minority Owners of Rental Property**

<b>Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition</b>		
Parcels Acquired	0	0

Businesses Displaced		0	0			
Nonprofit Organizations Displaced		0	0			
Households Temporarily Relocated, not Displaced		0	0			
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	40	0
Number of Non-Homeless households to be provided affordable housing units	175	106
Number of Special-Needs households to be provided affordable housing units	0	0
<b>Total</b>	<b>215</b>	<b>106</b>

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	110	101
Number of households supported through The Production of New Units	25	1
Number of households supported through Rehab of Existing Units	22	0
Number of households supported through Acquisition of Existing Units	18	4
<b>Total</b>	<b>175</b>	<b>106</b>

Table 12 – Number of Households Supported

### Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The HOME priorities are Increasing homeownership; Conserving the supply of existing ownership housing; Expanding the supply of affordable, well-designed rental housing; Promoting neighborhood stability by increasing the length of stay of renter households; and Expanding the supply of three- and four-bedroom rental units. Each of the household goals is tied to one or more Priorities. One issue in reaching the goal of providing rehabilitation assistance for existing units was the loss of State Redevelopment funding in the middle of the Consolidated Plan cycle. The City's rehabilitation program for SFRs and mobilehomes and the rental subsidy program for extremely low-income seniors were funded using the tax increment monies. It is anticipated that rehabilitation of existing units will be accomplished in upcoming fiscal years either by providing assistance to an affordable housing developer through an RFP to rehabilitate existing units, or by re-establishing a rehabilitation program using

applied-for funding from the State HCD. The City anticipates the completion of several new rental and/or ownership units in the upcoming years based on funding that has been awarded.

The City has made good progress in meeting the five-year consolidated plan housing goals. During the fourth year (FY 13-14) of the consolidated planning period 101 extremely low-income renters were assisted with subsidies where 110 were anticipated. During 13-14 we were not able to assist in any single-family or mobilehome rehabilitation loans, although 22 were anticipated. 110 were anticipated for the five-year period where we have assisted in 37 in four years. It was anticipated that we would assist 10 homeowners in 5 years by providing new affordable ownership housing and 90 homeowners in 5 years by providing direct assistance. In 13-14 one new homeownership unit was added for a total of 5 in 4 years and direct assistance was provided to 4 low-income homebuyers in 13-14 for a total of 125 in 4 years. In the fourth year of the consolidated plan the City did not provide any new affordable rental units, although a total of 152 were provided in four years where the goal was 115 in five years.

**Discuss how these outcomes will impact future annual action plans.**

Although some of the City's affordable housing goals for the five-year Consolidated Plan period will be exceeded, some of the goals may fall short in meeting the expected five-year amounts. Goals in the next Consolidated Plan may be revised and developed to reflect changing goals and reality. Although the City anticipates some new upcoming funding possibilities, it is also possible that the goals in the next Action Plan will be changed. The Housing Division has been actively seeking replacement funding for sources that were lost in the last few years, to be able to re-activate programs.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	0	101
Low-income	0	5
Moderate-income	0	0
<b>Total</b>	<b>0</b>	<b>106</b>

Table 13 – Number of Persons Served

**Narrative Information**

The number of persons directly served includes programs currently operated by the City and funded using HOME allocation, program income and Successor Housing Agency funding. This includes provision of new units, assistance to first-time homebuyers, and rental assistance.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City continued to serve as an active partner in the development of a Regional Winter Shelter Plan for North San Diego County. A task force made up of North County social service agencies (known as the Alliance for Regional Solutions) and nine North County cities developed a regional system for managing homeless needs during the cold winter months. The mission of the system was to provide safe, drug and alcohol free emergency homeless shelters with intensive case management and support services.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

In FY 2013-2014 the Regional Winter Shelter in Escondido provided emergency shelter and case management services to 78 homeless individuals.

The City of Escondido is dedicated to the development and support of a continuum of care that addresses and prevents homelessness. The One-Year Action Plan identified the integration of services as a key to filling gaps in Escondido's local continuum.

Supportive Housing Program funds have increased the availability of transitional housing and support services for Escondido's homeless persons. In Escondido, these funds have been used for outreach and central intake, acquisition and operation of transitional housing units for families, residential support services, transitional housing for victims of domestic violence and case management services.

During FY 13-14 the City of Escondido approved an amendment to the Zoning Code to allow emergency shelters by right within a 74-acre portion of the light industrial zoned area, as provided for in the City's Housing Element. This will make it easier for a non-profit organization or other provider to establish a year round emergency shelter for the homeless.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**



**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

The City of Escondido supported Interfaith Community Services in their Continuum of Care application in 13-14 for their program providing rental assistance and support services to homeless persons. The City does not receive ESG homeless prevention funds.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

The City of Escondido is not a Public Housing Authority and there is no public housing in Escondido. The County of San Diego administers the Housing Choice Voucher Program (Section 8) to low-income Escondido residents in need of affordable housing. The City continues to support the County of San Diego's efforts to serve Escondido's residents with Housing Choice Vouchers.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

N/A

### **Actions taken to provide assistance to troubled PHAs**

N/A

### **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

During the program year the City continued progress on a series of amendments to the Zoning Code to implement goals established in the recently adopted Housing Element of the General Plan. The first of these amendments was completed in 13-14 and addresses homeless shelters. The city established an overlay area in the light industrial zoning category in the Zoning Code which permits emergency shelters by right, without a Conditional Use Permit. This amendment results from the assessment of the housing needs of all economic segments of the community, and will make it easier for a non-profit or other provider to establish an emergency homeless shelter in Escondido. Several other amendments are planned over the next 1-2 years which will remove barriers to affordable housing.

Land and construction costs, market conditions and lack of funding sources are not something the City has any control over. The City continues to seek any available funding sources for affordable housing to overcome these local and State issues.

### **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

Two of the obstacles faced by the City in meeting the underserved need of affordable housing are funding and the amount of use of the City's first time homebuyer program. A large amount of the funding previously available to provide affordable housing was lost when the State of California eliminated Redevelopment Agencies in 2012. In addition to losing funding for potential new developments, the funding supported two programs that served some of the neediest residents. The City sought to refer local residents to other available resources for assistance, such as local non-profit agencies and 211.org. Additionally, the city continues to pursue additional funding sources to continue providing affordable housing and possibly to re-establish eliminated programs.

While response to the city's first-time homebuyer program has generally been high, the City has reviewed the program requirements for appropriateness and to ensure availability to as many qualified buyers as possible. Local issues related to homebuyers include rising prices, availability of homes in an affordable price range, and the HOME maximum purchase price. In addition, first-time buyers are competing with all-cash buyers for eligible properties. These are obstacles that there may not be an immediate solution for.

### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

**Lead -Based Pant hazards:** The City operated a grant program for lead-based paint testing and hazard reduction along with the owner-occupied housing rehabilitation loan program. That rehabilitation

program was suspended when funding was lost. No homes were made "lead-free" during the program year since no residences were rehabilitated. If, as expected, the program is able to be re-started, lead-based paint testing and remediation will be included. The City follows all requirements for disclosure and education prior to leasing, renting or selling pre-1978 housing. Required testing and/or remediation is conducted for all HOME funded activities.

**Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

**\*\*Economic development info\*\***

**Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

Community Development and Housing programs in Escondido are implemented by an institutional structure that includes cooperation of public institutions, nonprofit organizations, and private industry. This coordination of people and resources maximizes the ability to develop, implement and monitor affordable housing and community development programs. The Housing Division of the City's Community Development Department has the responsibility of carrying out affordable housing programs and implementing HOME program requirements. The Neighborhood Services Division of the Public Works Department is responsible for administering the CDBG program.

The City contracts with a local nonprofit organization to administer fair housing activities and requirements.

City development staff, including staff from the City's Fire Department, and the Engineering, Planning, Code Enforcement, Building, Utilities and other divisions continue to meet on a regular basis to discuss physical development of projects, coordination of various programs, and uses of HOME and CDBG funds.

**Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

Both the Housing and Neighborhood Services Divisions work closely with social service providers in providing for affordable housing and community development needs. The City has consistently worked with two Community Housing Development Organizations (CHDOs), San Diego Habitat for Humanity (SDHFH) and Community HousingWorks to provide affordable housing opportunities in Escondido. SDHFH is not currently a CHDO, although they continue to be successful in providing housing opportunities. In addition, Solutions for Change is another CHDO that the City is working with currently to provide affordable housing in Escondido. Coordination with these non-profit organizations has helped maximize the amount of affordable housing provided in Escondido.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

The City continues to contract with North County Lifeline to provide comprehensive fair housing services to its residents. The contract for services includes landlord/tenant counseling, information and assistance, mediation and education. A Regional Analysis of Impediments was completed and accepted by HUD in 2011. The City's CDBG staff attends quarterly meetings of the San Diego Regional Alliance for Fair Housing, to discuss CDBG and fair housing issues with other local agencies. The SDRAFH \*\*\*\*\*

## **CR-40 - Monitoring 91.220 and 91.230**

**Description of the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

During FY 2013-2014, the City monitored all CDBG programs on a continual basis to facilitate program compliance, timely project completion and opportunities to provide technical assistance to subrecipients. Monitoring strategies were implemented consistent with those specified in the City's 2010-2015 Consolidated Plan and included telephone calls and e-mails, ongoing review of financial records and monthly invoices, review of quarterly agency performance reports, technical assistance and site visits. Site visits were performed on an alternating basis and not due to any concerns with agency performance. Overall, subrecipients made diligent efforts to comply with applicable federal requirements; projects progressed on schedule and, based on files and systems reviewed, were in compliance with regulations governing administrative record keeping systems. There were no findings or concerns for subrecipients in FY 2013-2014.

The City's first-time homebuyer program is monitored annually and modified as needed to ensure compliance with HOME Final Rule requirements. Individual projects are also monitored at each step to ensure compliance with the HOME Final Rule.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Description of the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

During all CDBG and HOME activities, the City follows the policies and procedures of the Citizen Participation Plan that was adopted in 2010 with the Consolidated Plan.

A draft of the 2013-2014 Consolidated Annual Performance Report (CAPER) was available for public review for a 15-day public comment period (September 5-19). A notice was placed in English and in Spanish in the local newspaper and on the City website. A draft copy of the document was available for review at City Hall and on the City website on the Housing and Neighborhood Services pages. No comments were received during the public review period. Should additional comments be received following the final submission of this CAPER, they will be forwarded to HUD.

**CR-45 - CDBG 91.520(c)**

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

<b>Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?</b>	No
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**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

## **CR-50 - HOME 91.520(d)**

**Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations**

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

In FY 13-14 several on-site inspections of affordable rental housing projects were conducted. On-site inspections are scheduled and conducted according to existing HOME requirements (which are now revised): 1-4 units = every 3 years, 5-25 units= every 2 years, and over 25 units = annually. HOME funded properties: Juniper Senior Village: Inspected in August 2013. This project is a 61-unit, affordable, senior rental project which was constructed in 2010. It is located at 215 East Washington Avenue. Ten units were inspected, in addition to the exterior and interior common area, tenant files and project paperwork. Everything was in good condition. Serenity Village: Inspected in October 2013. The project consists of 8 units at 619-643 E 2nd Avenue. All units were inspected, in addition to common area, and project paperwork. Tenant files were being compiled as the project was being re-leased up. The property is in compliance with HOME requirements. An inspection will occur again in 2014. Las Casitas I (1203 S Maple St) and Las Casitas II (805 E Washington Ave) were both inspected in October and November 2013. The two projects total 14 units. A total of 11 units were inspected, in addition to common areas, tenant files and project paperwork. Nothing was found needing attention and both projects are in compliance. Aster Street (HOME) is located at 518-532 Aster Street and consists of 8 units. Six units in the project were inspected in January, 2014, in addition to common area, tenant files and project paperwork. Only a minor issue was found in two of the units, which was corrected in a timely manner by the property manager. The project is in compliance. Sonoma Court (508 E Mission Ave) was inspected in March 2014. The project consists of 61 affordable units. Ten units were inspected, along with the common area, tenant files and project paperwork. The project is currently in the middle of rehabilitating all units. A couple of trip hazards were noted in 2 units, which were corrected in a timely manner. The project is in compliance. Avocado Court is a new, 36-unit project located at 215 E El Norte Parkway. This is the first physical inspection of the site since it was constructed in 2013. Staff inspected 10 units in May 2014. The common area, tenant files and project paperwork also were inspected. Everything was in good condition and the project is in compliance. The other project inspected in FY 13-14 was the Terraces, a 190-unit affordable project that was funded using leveraged sources other than HOME. The project is located at 1301 Morning View Drive and was inspected in July 2013. 18 units were inspected, in addition to the common area, tenant files and project paperwork. Minor issues were found needing attention in the bathrooms of two units. This was taken care in a timely manner. The project is in compliance.

Many of these projects have more than 25 units and are inspected annually. Several additional projects are smaller and inspected every two or three years. Emerald Gardens, Orange Place Villas, Las Casitas I



and II, are not due to be inspected until 2015. Solutions for Change is a 32-unit project in Vista (not in Escondido) that Escondido contributed HOME funds to. A site visit inspection was made of the project by Housing staff in July 2013. The property was also inspected during 13-14 by San Diego County HOME monitoring staff.

**Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units.  
92.351(b)**

The City requires all HOME-funded developments to have an Affirmative Fair Housing Marketing Plan including procedures, which is verified during annual site visits. The City also confirms that each project manager/owner collects data regarding affirmative marketing and race/ethnicity, and that Fair Housing information is included in any advertisements and on-site. In addition, data is collected on beneficiaries at initial lease-up of any projects. No issues have been found in affirmative marketing and advertising as waiting lists are maintained in the majority of existing HOME rental projects.

**Refer to IDIS reports to describe the amount and use of program income for projects,  
including the number of projects and owner and tenant characteristics**

As previously reported, the City received \$2,209,020 in Program Income in FY 12-13. Of that amount, \$1,957,030 was the result of repayment of previous match obligation. In FY 13-14, \$348,111 of Program Income was received. As required FY 12-13 PI was expended before 13-14 PI. As permitted, \$255,713 (\$220,902 + \$34,811) was used for administrative costs.

In FY 13-14 there were no contracts or sub-contracts on HOME-funded projects that utilized minority- or female-owned businesses. One HOME-funded construction was begun and continuing in 13-14. Direct beneficiaries are not anticipated until 14-15. The City continues to ensure that documentation indicates racial/ethnic or gender character of each business entity receiving a contract or subcontract of \$10,000 or more from HOME funds.

**Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing).  
91.320(j)**

When the period of affordability of an existing affordable housing project is nearing the end, the City tries working with the owners to maintain the affordable housing stock using whatever resources are available. In FY 13-14 the City assisted the owners of Sonoma Court, a 60-unit affordable, residential development previously developed using HOME funds. The partnership was able to re-syndicate, and then obtain 4% tax credits, which allowed the affordability period to be extended.

## CR-60 - ESG 91.520(g) (ESG Recipients only)

### ESG Supplement to the CAPER in *e-snaps*

#### For Paperwork Reduction Act

#### 1. Recipient Information—All Recipients Complete

##### Basic Grant Information

Recipient Name	ESCONDIDO
Organizational DUNS Number	078727211
EIN/TIN Number	956000708
Identify the Field Office	LOS ANGELES
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	

##### ESG Contact Name

Prefix	MS.
First Name	RONI
Middle Name	0
Last Name	KEISER
Suffix	0
Title	ESG Director/Administrator

##### ESG Contact Address

Street Address 1	201 N. BROADWAY
Street Address 2	0
City	ESCONDIDO
State	CA
ZIP Code	-
Phone Number	7608394356
Extension	0
Fax Number	7607410619
Email Address	Email Required

##### ESG Secondary Contact

Prefix	0
First Name	JAMIE
Last Name	KASVIKIS
Suffix	0
Title	0
Phone Number	6194411786
Extension	0
Email Address	JKasviki@cityofelcajon.us

**2. Reporting Period—All Recipients Complete**

Program Year Start Date	07/01/2013
Program Year End Date	06/30/2014

**3a. Subrecipient Form – Complete one form for each subrecipient**

**Subrecipient or Contractor Name**  
**City**  
**State**  
**Zip Code**  
**DUNS Number**  
**Is subrecipient a victim services provider**  
**Subrecipient Organization Type**  
**ESG Subgrant or Contract Award Amount**

## CR-65 - Persons Assisted

### 4. Persons Served

#### 4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 14 – Household Information for Homeless Prevention Activities

#### 4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 15 – Household Information for Rapid Re-Housing Activities

#### 4c. Complete for Shelter

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 16 – Shelter Information

**4d. Street Outreach**

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 17 – Household Information for Street Outreach**

**4e. Totals for all Persons Served with ESG**

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 18 – Household Information for Persons Served with ESG**

**5. Gender—Complete for All Activities**

	Total
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 19 – Gender Information**

**6. Age—Complete for All Activities**

	Total
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 20 – Age Information

**7. Special Populations Served—Complete for All Activities**

**Number of Persons in Households**

Subpopulation	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters	Total
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
<b>Persons with Disabilities:</b>				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

Table 21 – Special Population Served

**CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes**

**10. Shelter Utilization**

Number of New Units – Rehabbed	
Number of New Units – Conversion	
Total Number of bed - nighths available	
Total Number of bed - nights provided	
Capacity Utilization	

Table 22 – Shelter Capacity

**11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)**

## CR-75 – Expenditures

### 11. Expenditures

#### 11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	FY 2009	FY 2010	FY 2011
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Prevention under Emergency Shelter Grants Program			
<b>Subtotal Homelessness Prevention</b>			

Table 23 – ESG Expenditures for Homelessness Prevention

#### 11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	FY 2009	FY 2010	FY 2011
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Assistance under Emergency Shelter Grants Program			
<b>Subtotal Rapid Re-Housing</b>			

Table 24 – ESG Expenditures for Rapid Re-Housing

#### 11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	FY 2009	FY 2010	FY 2011
Essential Services			
Operations			
Renovation			
Major Rehab			
Conversion			
<b>Subtotal</b>			

Table 25 – ESG Expenditures for Emergency Shelter



**11d. Other Grant Expenditures**

	Dollar Amount of Expenditures in Program Year		
	FY 2009	FY 2010	FY 2011
Street Outreach			
HMIS			
Administration			

Table 26 - Other Grant Expenditures

**11e. Total ESG Grant Funds**

Total ESG Funds Expended	FY 2009	FY 2010	FY 2011

Table 27 - Total ESG Funds Expended

**11f. Match Source**

	FY 2009	FY 2010	FY 2011
Other Non-ESG HUD Funds			
Other Federal Funds			
State Government			
Local Government			
Private Funds			
Other			
Fees			
Program Income			
<b>Total Match Amount</b>			

Table 28 - Other Funds Expended on Eligible ESG Activities

**11g. Total**

Total Amount of Funds Expended on ESG Activities	FY 2009	FY 2010	FY 2011

Table 29 - Total Amount of Funds Expended on ESG Activities